

# Variable Selection for long-term forecasting using temporal aggregation

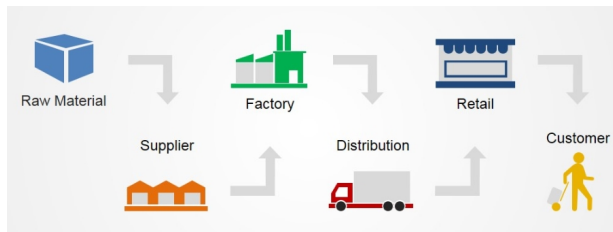
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# Supply Chain Management constraints

Long term decisions require a good sales forecast



- Raw material
- Procurement negotiations
- Manufacturing and labor scheduling
- Capacity constraints
- Transportation

# Traditional Sales Forecasting

Long term sales forecasting are formulated:

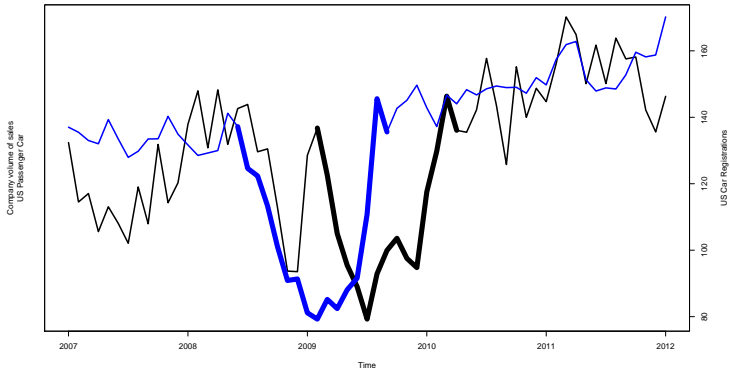
- Historical data patterns (level, trend, seasonality, ...)
- Promotions
- Judgemental adjustments:
  - Collaborative input from clients
  - Newspapers and industry magazines
  - Rumors in the corridors

Judgemental input is known to be biased and inconsistent (Fildes and Goodwin 2007, Trapero et al. 2013)

- Information of exogenous leading indicators
  - Capturing market sentiment in external big data (Russom et al. 2011)

# Leading Indicator Example: Tires for passenger cars (US)

The amount of newly registered cars (blue) is a leading indicator to the sudden drop (bold) in car tire sales (US) during the economic crisis of 2009-2010.



# The curses of leading indicators

## Curse of dimensionality

- Short fat data problem
- $p > n$  : much more predictors than training sample

## Curse of optimal leading effect

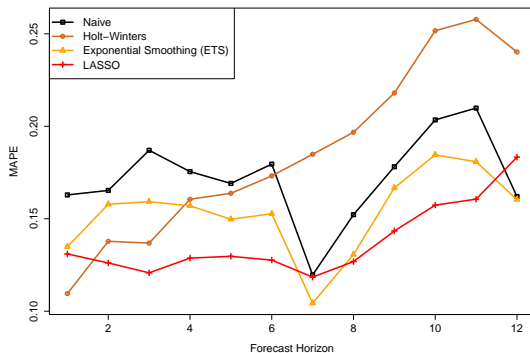
- Leading indicators exhibit leading information in advance
- $pl \gg n$  : detecting optimal lead expands dimensionality

## Curse of missing future information

- Indicators only exhibit information up to a certain point in time
- Clear need for unconditional forecasting

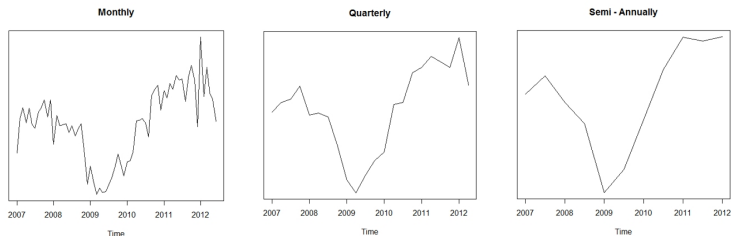
# First results

LASSO with limited sales history can improve on the company benchmark and on ETS



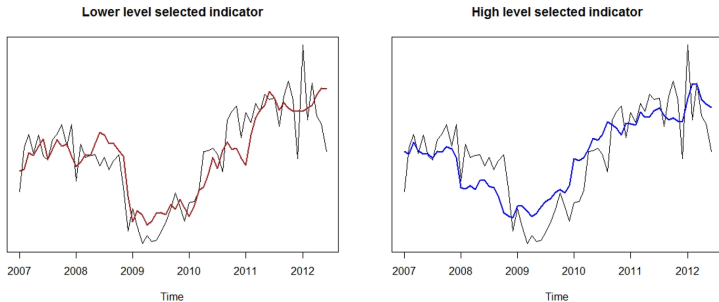
Model	MAPE
Naive	17.205
Holt-Winters	18.590
Exponential Smoothing (ETS)	15.323
LASSO	13.781

# Temporal aggregation



- Lower levels contain more noise and short term dynamics
- Cycles cannot be detected on lower frequency
- Capturing cycles is interesting for long term predictions

# Temporal aggregation



- Indicator selected on lower levels contains more variance
- Indicator selected on high level is slower moving



# Methodology

## Variable selection

- Low level:

$$\hat{Y}_i = \beta_0 + \sum_{k=1}^S \beta_k D_k + \sum_{j=1}^P \beta_j x_{ij}, \quad (1)$$

seasonality selected on AIC

- High level:

$$\hat{Y}_i = \beta_0 + \sum_{j=1}^P \beta_j x_{ij} \quad (2)$$

## Forecast modeling on low level:

- Seasonality if selected
- Predictors selected on low/high level

## Example results

The relative MAPE improvement between both variable selection methods

	1-6 months	6-12 months
Low level	5 - 7 %	
High level		1 - 6 %

# Questions?

# Thank you for your attention !

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